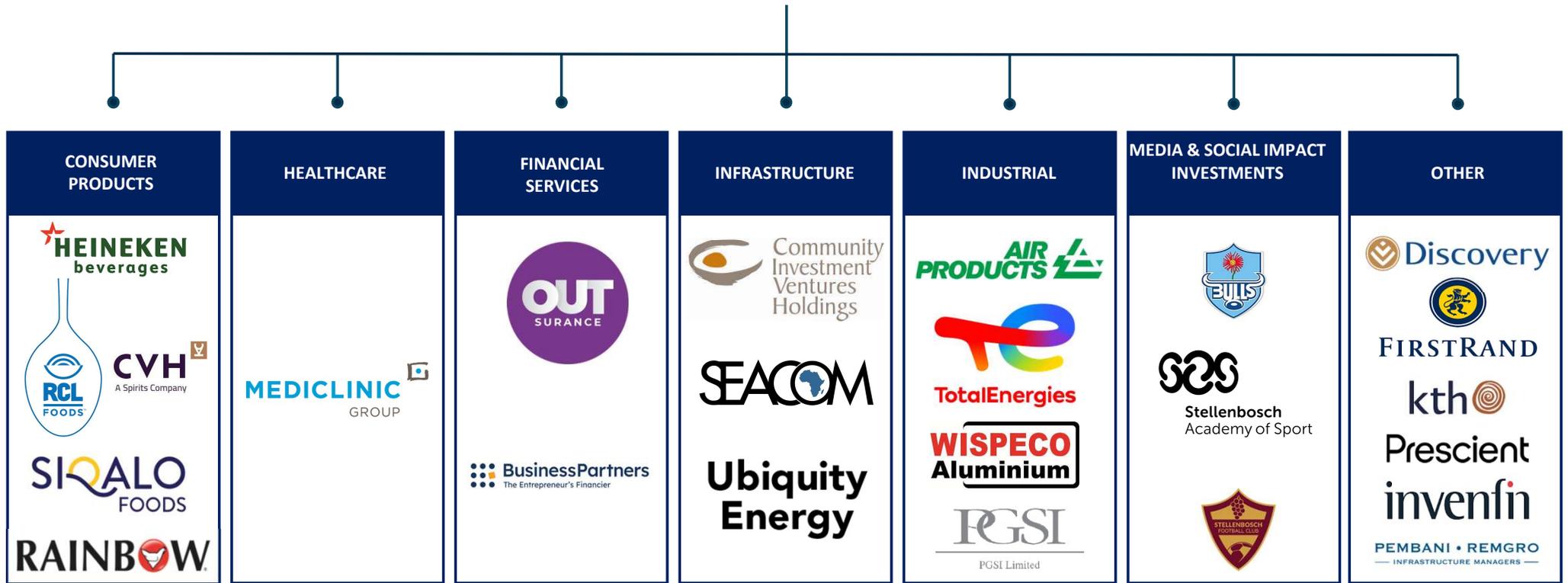




**2026
FACT SHEET
SUPPORTING**

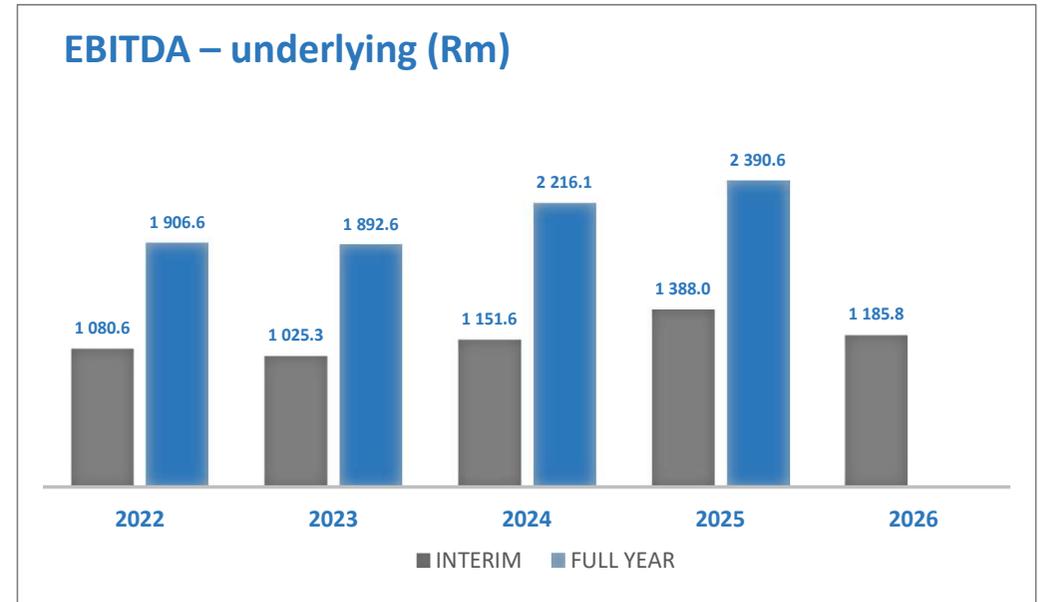
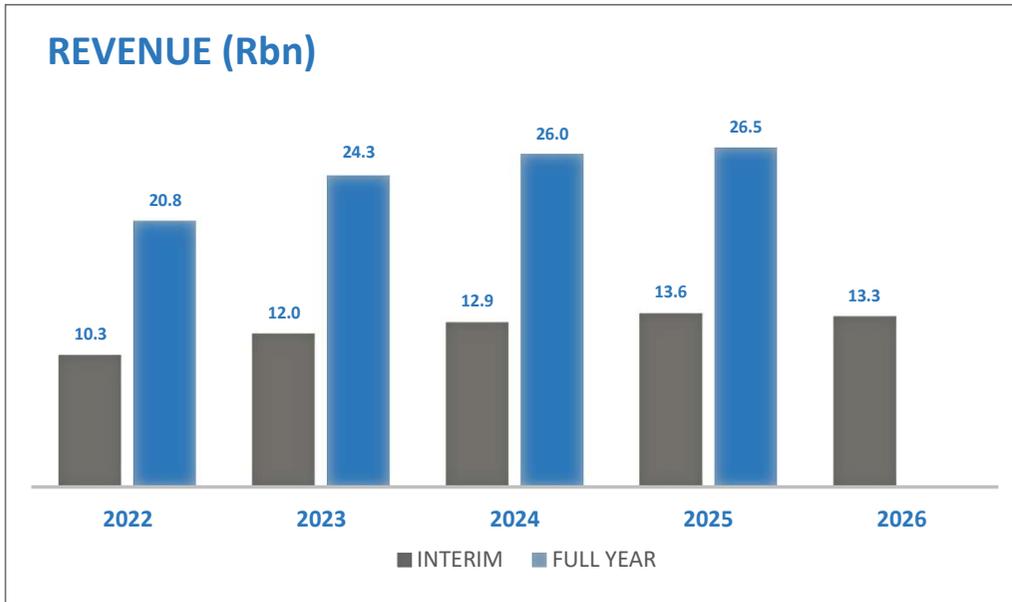
**RESULTS FOR THE SIX MONTHS
ENDED DECEMBER 2025**

Remgro Limited



PERFORMANCE

CONTINUING OPERATIONS



10 500
EMPLOYEES

603 000
TONS OF SUGAR
PRODUCED PER ANNUM

232 000
JARS OF MAYONNAISE
PRODUCED PER DAY

61 000
JARS OF PEANUT BUTTER
PRODUCED PER DAY

350 000
TONS OF FLOUR
PRODUCED PER ANNUM

104 000
LITRES OF
BEVERAGES SOLD PER DAY

305 000
TONS OF ANIMAL
FEED PRODUCED PER ANNUM

MORE THAN
20 WELL-KNOWN
MUCH-LOVED BRANDS

776 000
UNITS OF BREAD,
BUNS & ROLLS PRODUCED PER DAY

200
TONS OF PET FOOD
PRODUCED DAILY

Key performance indicators are reported as at June 2025 financial year-end to provide an annual operational overview.

OUR BRANDS IN REVENUE

A NUMBER OF SOUTH AFRICA'S MUCH-LOVED BRANDS ARE PRODUCED BY RCL FOODS



<p>R1 billion +</p>	    
<p>R400 million – R1 billion</p>	    
<p>R100 – R400 million</p>	      
<p>≤ R100 million</p>	    

MARKET CONTEXT

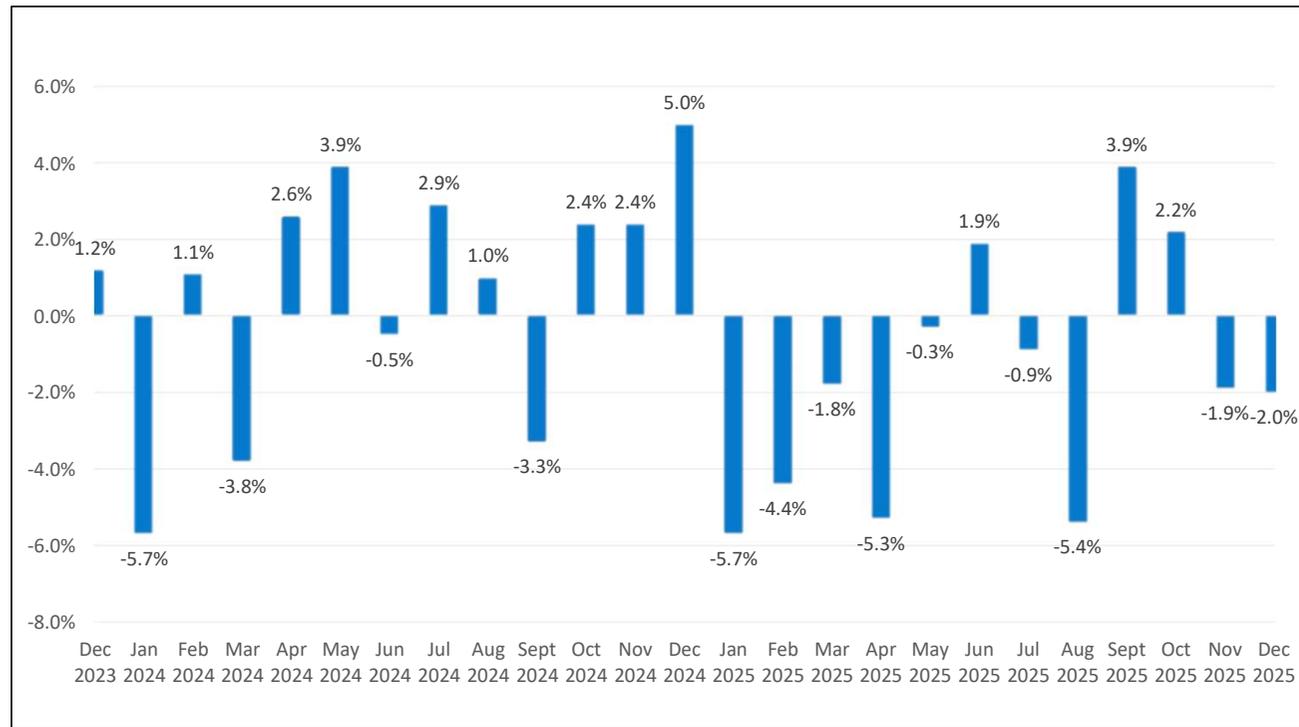


Market Inflation (%) and Volume Growth (%)

TOTAL INDUSTRY BASKET	INFLATION (%)		VOLUME GROWTH (%)	
	12MM DEC 25	6MM DEC 25	12MM DEC 25	6MM DEC 25
Food	3.1	2.7	(1.6)	(0.7)
Food excluding Staples	3.3	3.5	(0.4)	0.3
Staples	1.8	0.2	(3.3)	(2.2)
Confectionary	4.3	2.7	2.0	4.4
Cold Beverages	(1.0)	(2.5)	1.0	2.7

Source: Ask'd

Food Volume Growth % Trend (year on year)*



* Food volume growth percentages for the period December 2023 to June 2025 have been retrospectively adjusted to reflect updated data. These restatements ensure consistency with the latest available market information.

Source: Ask'd

MARKET SHARE



VOLUME SHARE % FOR THE PERIOD	6MM Dec 25	6MM Dec 24^	12MM Dec 25	SOURCE
Bobtail	30.3	30.8	30.9	Circana*
Catmor	51.2	57.6	53.8	Circana
Feline Cuisine	32.5	33.3	33.4	Circana
Canine Cuisine	54.5	51.2	54.9	Circana
Yum Yum Peanut Butter	29.2	32.6	30.6	Circana
Nola Mayonnaise	42.5	42.5	42.6	Circana
Sorghum (RCL FOODS Brands)/Porridge	32.5	34.3	33.3	Circana
Ouma Rusks	56.3	59.2	57.3	Circana
Mageu	52.6	47.5	51.0	Circana
Selati Sugar	37.3	29.6	34.0	Circana
Pies and Rolls (Retail Pack)	27.2	25.6	25.6	Circana
Supreme Flour	11.2	12.3	11.4	SAGIS**
Sunbake	7.9	8.3	8.0	SAGIS

* Circana is a provider of market measurement and related services for consumer packaged goods

** SAGIS is a South African grain information service that supplies market information to the grain and oil seeds industry. SAGIS encompasses a broader section of the market which includes general trade and retail.

^ 6mm Dec 24 market share figures have been restated to ensure consistency with the latest available market information.

SELECT MARKET PRICES



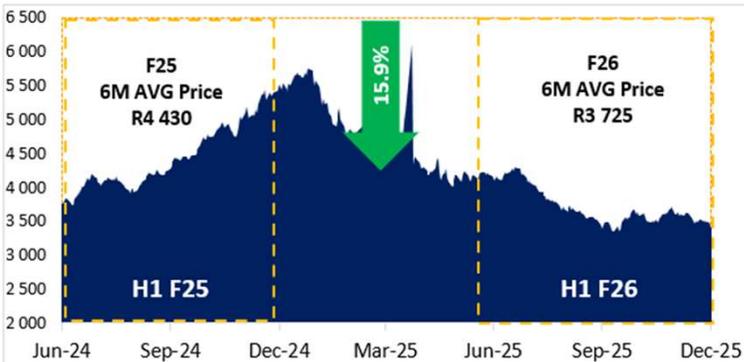
SAFEX SUNFLOWER PRICE (R/Ton)



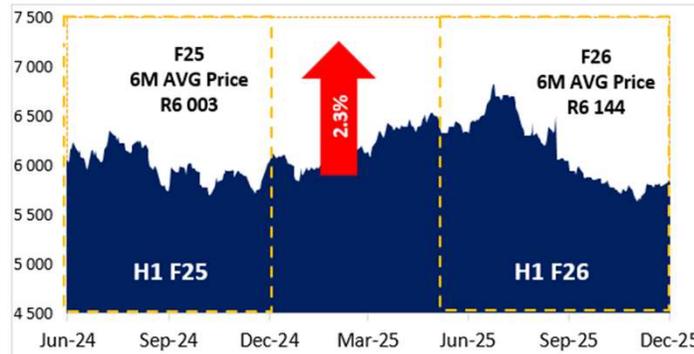
NO.11 WORLD SUGAR PRICE (RAW SUGAR) (c/lb)



SAFEX YELLOW MAIZE PRICE (R/Ton)



SAFEX WHEAT PRICE (R/Ton)



RAND / USD (R/\$)



RCL FOODS SEGMENTS GROCERIES

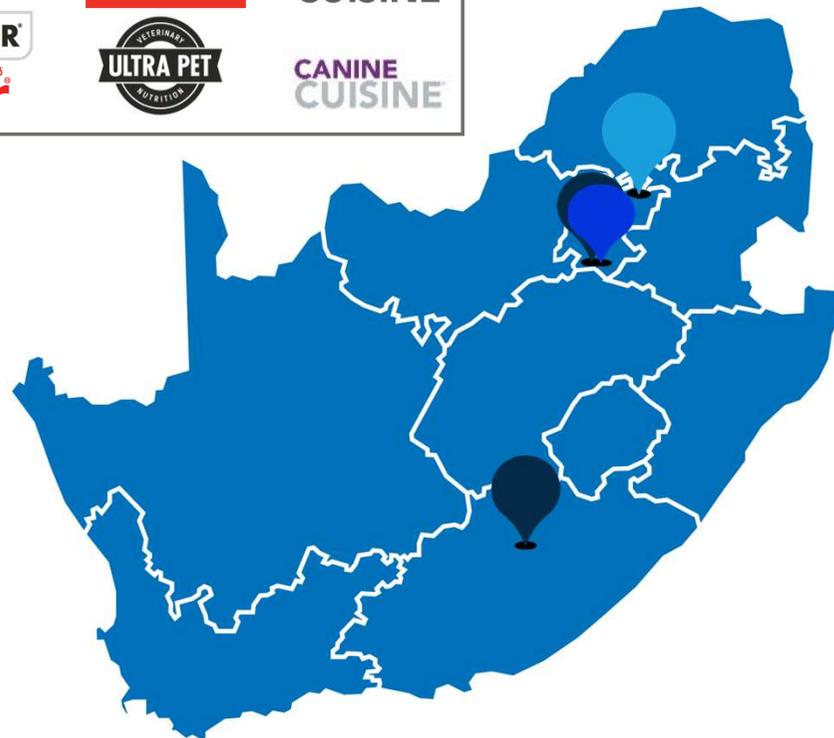


CULINARY

PET FOOD

BEVERAGES

The **Groceries business unit** consists of a portfolio of leading South African brands spanning staples to top end offerings across a range of food and animal product categories. It is made up of the **Culinary, Pet Food** and **Beverages** operating units.

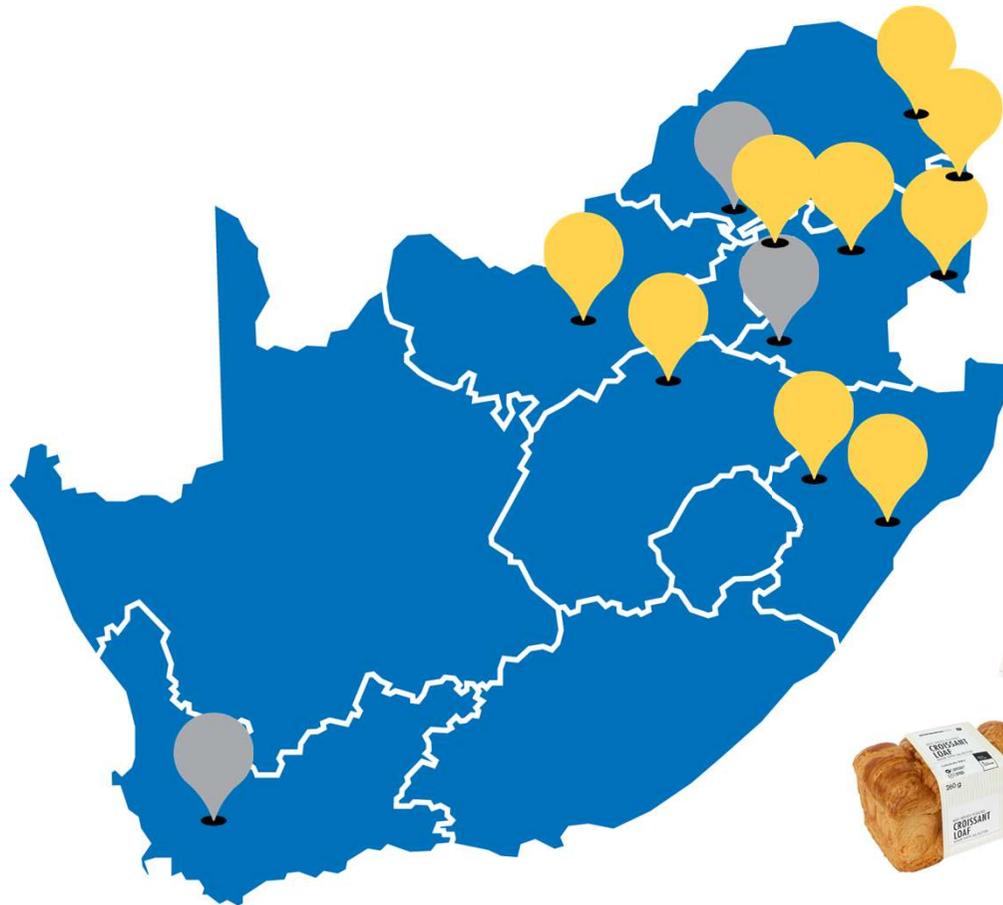


RCL FOODS SEGMENTS BAKING



BREAD, BUNS & ROLLS

Bread, buns and rolls – the fourth largest bread brand nationally and produces a range of baked goods under Sunbake, Sunshine and DOB brands



SPECIALITY

Speciality – produces a range of ready to eat products across speciality bread, ambient cake and chilled cakes & desserts



RCL FOODS SEGMENTS

BAKING



PIES

Pies – produces a range of products including foiled pies, rolls and pastries



MILLING

Milling – produces flour and a range of maize meal products at its flour mill - the largest single site flour mill in Southern Africa

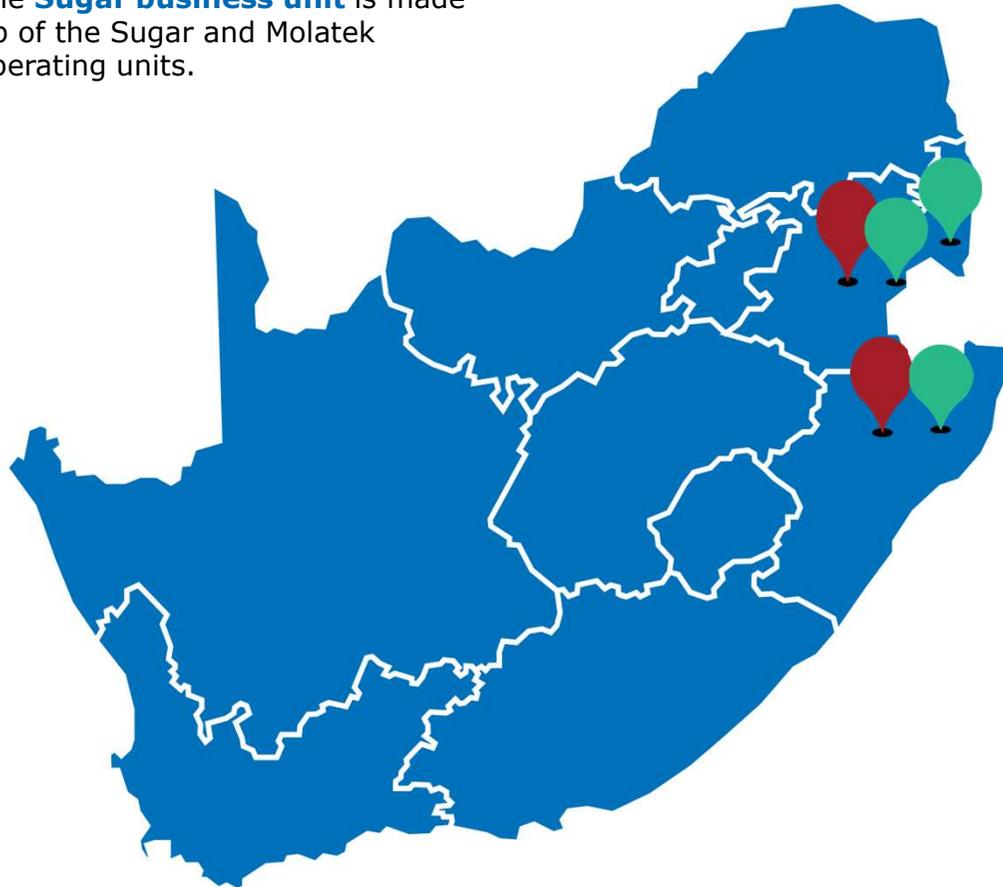


RCL FOODS SEGMENTS

SUGAR



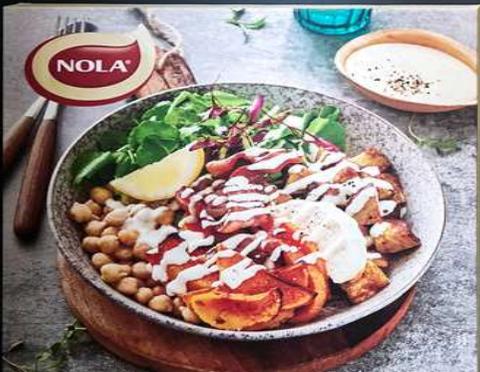
The **Sugar business unit** is made up of the Sugar and Molatek operating units.



Molatek – produces molasses-based feed for ruminants

Sugar – produces a range of sugar products under the leading sugar brand Selati





A collage of images. At the top left is the RCL Foods logo, a blue teardrop shape with a white eye-like icon and the text "RCL FOODS". To its right is a man running in a park. Further right is a pie on a plate with the text "PIEMAN'S". Below the RCL logo is a dog and a man with glasses. At the bottom is a yellow banner with the text "Thank You". In the bottom right corner, there is a logo for "ULTRA PET NUTRITION".